

## Savings identified by Management

**New savings to be delivered by management of £7.661m have been identified for 2022/23.** Proposed savings have been subject to robust review and challenge by finance, Senior Officers and Members and this review process will continue to monitor delivery of savings and identify new savings for future years. All savings have been RAG rated and detailed delivery plans required for savings identified as 'Red' or 'Amber' for delivery.

Savings by Directorate	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
Adults	0	546	0	0	0
Children's	3,250	1,047	0	0	0
Population Health	645	66	0	0	0
Quality & Safeguarding	0	0	0	0	0
Place	1,899	264	58	840	0
Finance & IT	0	0	0	0	0
Governance	(20)	0	0	0	0
Corporate	1,887	968	1,050	1,000	0
<b>Total</b>	<b>7,661</b>	<b>2,891</b>	<b>1,108</b>	<b>1,840</b>	<b>0</b>

<u>Council</u>	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
<b>RED</b>	<b>4,483</b>	<b>2,784</b>	<b>1,025</b>	<b>1,030</b>	<b>0</b>
<b>AMBER</b>	<b>1,413</b>	<b>9</b>	<b>50</b>	<b>777</b>	<b>0</b>
<b>GREEN</b>	<b>1,765</b>	<b>98</b>	<b>33</b>	<b>33</b>	<b>0</b>
<b>Total</b>	<b>7,661</b>	<b>2,891</b>	<b>1,108</b>	<b>1,840</b>	<b>0</b>

**Savings Delivery** - A relentless focus on project management and delivery will be essential to ensure the ambitious programme is achieved. The budget gap for 2023/24 remains significant and assumes that a further £3m of savings is delivered in addition to those identified for this year.

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<u>Adults</u>	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
<b>RED</b>	0	546	0	0	0
<b>AMBER</b>	0	0	0	0	0
<b>GREEN</b>	0	0	0	0	0
<b>Total</b>	0	546	0	0	0

### **Adults – Appendix 7**

Savings not expected until 2023/24 due to the need for investment to deliver. Forecast savings in future years relate to a review of Mental Health Placements and changes to the Support at Home model.

<u>Children's</u>	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
<b>RED</b>	2,919	1,123	0	0	0
<b>AMBER</b>	120	(61)	0	0	0
<b>GREEN</b>	211	(15)	0	0	0
<b>Total</b>	3,250	1,047	0	0	0

### **Children's Services – Appendices 8 and 9**

Savings plan is an enormous and ambitious challenge, which will be complex to achieve. Need to transform the delivery of services, including conversion of residential placements to IFA's and a reduction in CFC placement numbers. In Education a number of savings have been identified but this includes some one-off savings, resulting in a reduced saving in 2023/24.

<u>Population Health</u>	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
<b>RED</b>	500	0	0	0	0
<b>AMBER</b>	93	0	0	0	0
<b>GREEN</b>	52	66	0	0	0
<b>Total</b>	645	66	0	0	0

### **Population Health – Appendix 10**

Savings planned through recommissioning of key contracts, including NHS contracts, Sport and Leisure, and other commissioned services.

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<u>Place</u>	<b>2022/23</b> £000	<b>2023/24</b> £000	<b>2024/25</b> £000	<b>2025/26</b> £000	<b>2026/27</b> £000
<b>RED</b>	64	25	25	30	0
<b>AMBER</b>	1220	65	0	777	0
<b>GREEN</b>	615	174	33	33	0
<b>Total</b>	<b>1,899</b>	<b>264</b>	<b>58</b>	<b>840</b>	<b>0</b>

### **Operations and Neighbourhoods Appendix 12**

A range of savings proposals across the directorate, include the full year effect of several proposals being implemented in 2021/22:

- Commercial Estate Income
  - Significant savings from accommodation strategy, rationalisation of estate and savings on facilities management costs
  - Full year effect of 3 weekly collection savings
  - CCTV connection to dark fibre
  - Staffing reviews
  - Move to single Director
- Some proposals will require investment

### **Corporate Savings – Appendix 14**

These include:

- savings on debt costs as historic debt repaid in full and no new borrowing assumed before December 2022
- Additional savings on pensions advance payment and additional lease income from MAG land lease.
- Digital and transformational savings of £1m per annum over the next four years. Savings already identified in respect of remote working and roll out of Office 365

<u>Corporate</u>	<b>2022/23</b> £000	<b>2023/24</b> £000	<b>2024/25</b> £000	<b>2025/26</b> £000	<b>2026/27</b> £000
<b>RED</b>	1,000	1,090	1,000	1,000	0
<b>AMBER</b>	0	5	50	0	0
<b>GREEN</b>	887	(127)	0	0	0
<b>Total</b>	<b>1,887</b>	<b>968</b>	<b>1,050</b>	<b>1,000</b>	<b>0</b>